



San Bernardino LAFCO Fiscal Indicators

1

City of Redlands

Report Created:11/3/2016

The City of Redlands actively provides fire protection and emergency medical, water, sewer, police, parks and recreation, library, airport, and cemetery services. In 2003, the County and City approved Agreement No. 03-0856 related to the apportionment of Sales and Use Tax revenue for the provision of law enforcement, fire protection, water, and sewer services by the City within the unincorporated area commonly known as the "Donut Hole". The City operates with governmental funds and reports three major business-type funds: water, disposal (refuse) and sewer. Redevelopment activities have been removed for all years to normalize for the dissolution of redevelopment agencies effective February 1, 2012.



City of Redlands

Report Created:11/3/2016

Change in Assessed Value

Description

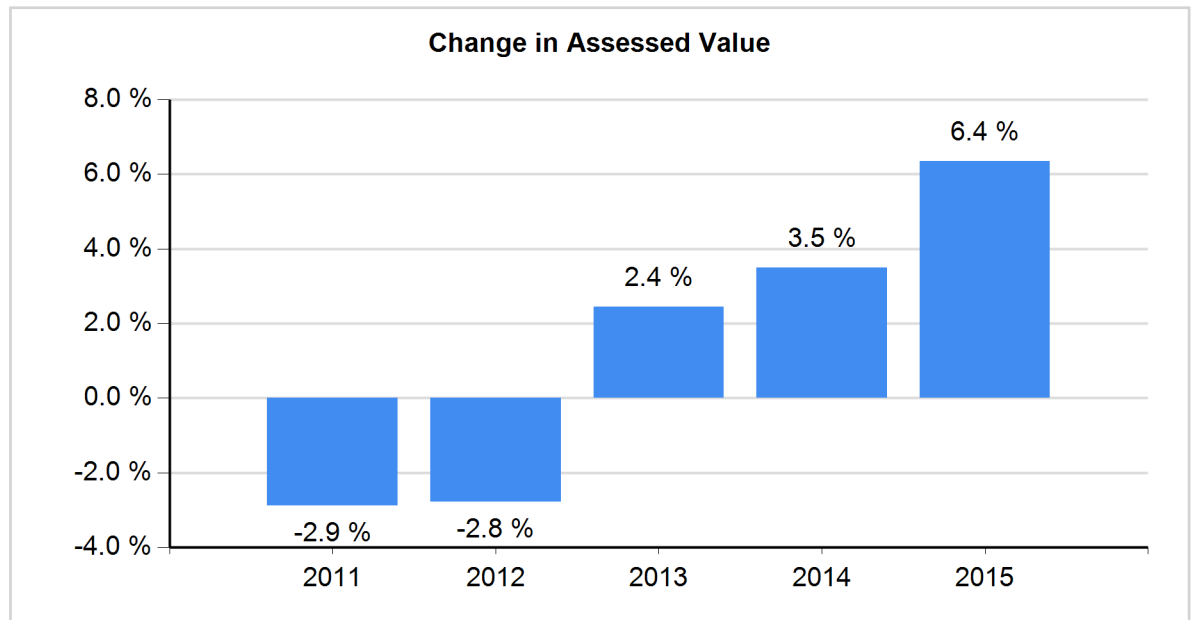
There is a correlation between assessed property value and the receipt of the general property tax levy.

Formula:

change in tax roll
value/beginning tax
roll value

Source:

County Auditor -
Agency Net
Valuations



2011	2012	2013	2014	2015
(\$176,089,025)	(\$164,643,379)	\$148,580,403	\$220,786,450	\$427,879,278
\$6,100,896,445	\$5,936,253,066	\$6,084,833,469	\$6,305,619,919	\$6,733,499,197
-2.9%	-2.8%	2.4%	3.5%	6.4%

Agency Response



City of Redlands

Report Created:11/3/2016

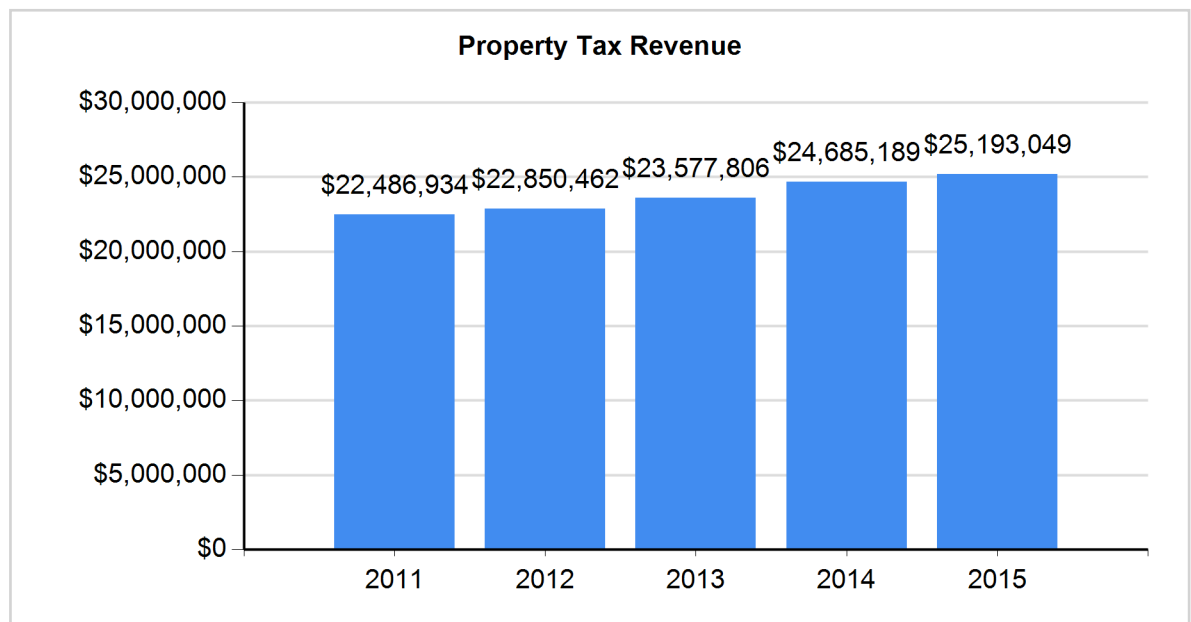
Property Tax Revenue

Description

This indicator will have more importance for those agencies heavily reliant upon property tax revenues. As this revenue source is relatively stable and lags about two years behind changes in market conditions, this indicator can potentially depict the level of stability of an agency's revenue base.

Formula:
property tax revenue

Source:
Statement of
Activities; Statement
of Revenues,
Expenditures and
Changes in Fund
Balance/Net Position



Agency Response

Property tax revenues include revenues from a General Obligation Bond (Measure "O") approved by the voters of Redlands in 1987 to provide funds to acquire park, recreation and open space land for the City. The bonds were refunded in 1994 and 2003 and mature on February 1, 2014. The tax rate assessed is set by the County of San Bernardino to be sufficient to pay the annual principal, interest and fiscal charges on the bonds. These amounts ranged from \$597,422 to \$615,514, annually.



City of Redlands

Report Created:11/3/2016

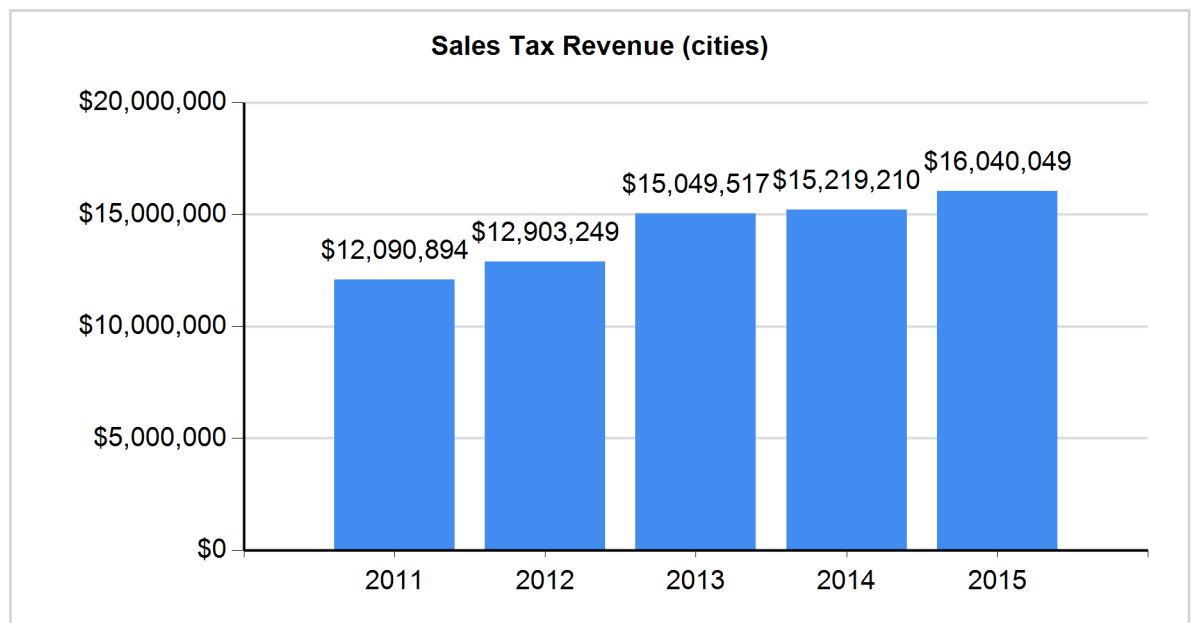
Sales Tax Revenue (cities)

Description

This indicator can help agencies determine the levels of sales tax revenue that are more sensitive to changes in the economic conditions, possibly impacting their abilities to fund and provide services.

Formula:
sales tax revenue

Source:
Statement of
Activities



Agency Response



City of Redlands

Report Created:11/3/2016

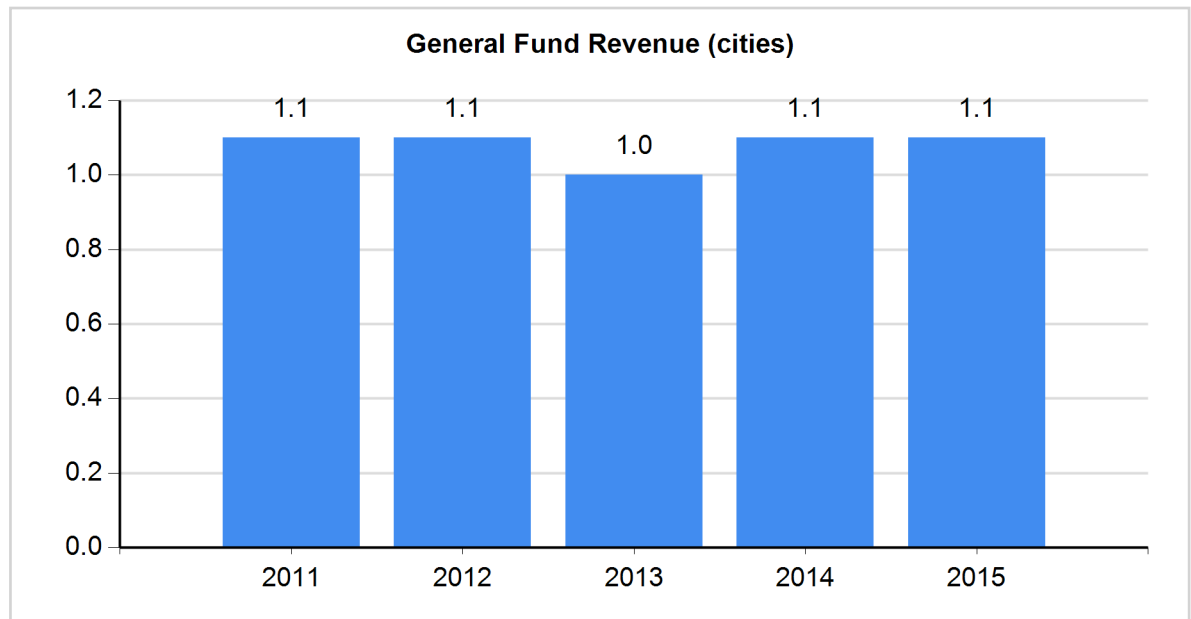
General Fund Revenue (cities)

Description

In most cases, as the percentage of general revenues decreases, a local government loses its ability to respond to changing conditions and to citizens' needs and demands. Decreases in general revenue may also indicate over-dependence on external revenues which are often restricted in nature and could signal future difficulty in maintaining service levels. A ratio of one or higher indicates that the service is self-supporting.

Formula:
general fund
revenue/general fund
expenditures

Source:
Statement of
Revenues,
Expenditures and
Changes in Fund
Balance



2011	2012	2013	2014	2015
\$49,240,649	\$49,786,673	\$51,205,352	\$55,729,049	\$59,446,028
\$45,990,831	\$46,320,783	\$48,801,924	\$51,053,698	\$53,129,231
1.1	1.1	1.0	1.1	1.1

Agency Response



City of Redlands

Report Created:11/3/2016

Charges for Service (business)

Description

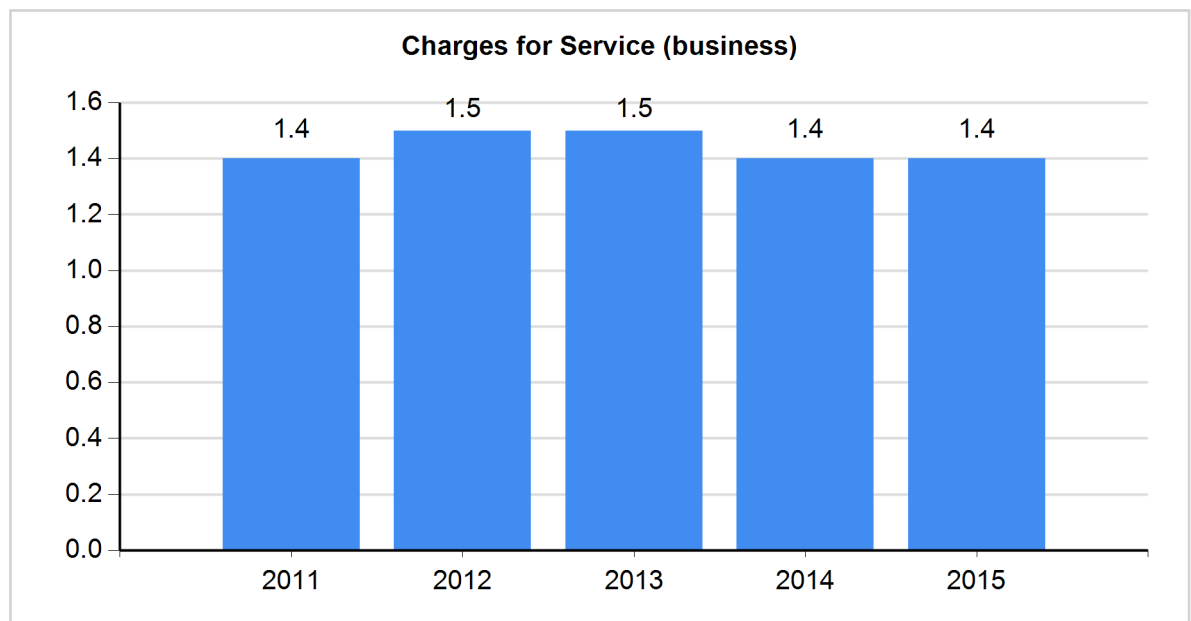
Addresses the extent to which charges for service covered total expenses. A ratio of one or higher indicates that the service is self-supporting.

Formula:

charges for
service/operating
expenses (minus
depreciation)

Source:

Statement of
Activities; Statement
of Cash Flows



2011	2012	2013	2014	2015
\$39,466,856	\$42,850,104	\$47,804,982	\$50,458,449	\$47,464,330
\$28,164,047	\$27,902,895	\$32,184,462	\$35,385,091	\$35,145,995
1.4	1.5	1.5	1.4	1.4

Agency Response



City of Redlands

Report Created:11/3/2016

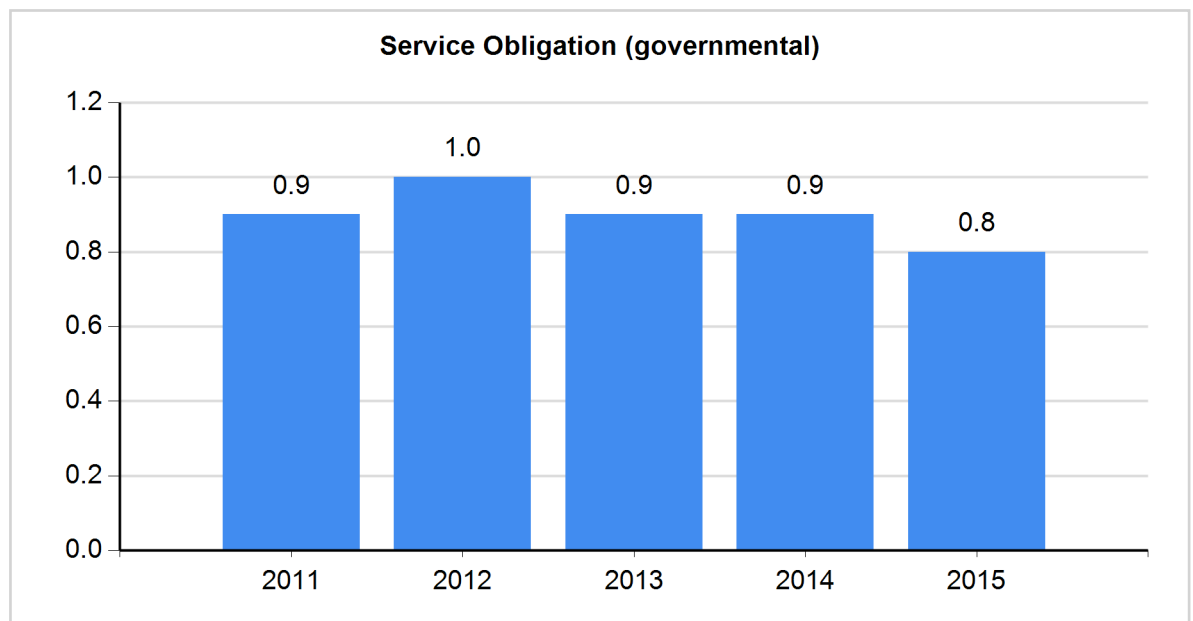
Service Obligation (governmental)

Description

Measures whether or not a government's annual revenues were sufficient to pay for annual operations. A ratio of one or higher indicates that a government lived within its annual revenues.

Formula:
$$\frac{\text{operating revenue}}{\text{operating expenditures}}$$

Source:
Statement of
Revenues,
Expenditures and
Changes in Fund
Balance



2011	2012	2013	2014	2015
\$59,791,080	\$59,425,809	\$63,036,473	\$68,702,406	\$73,415,273
\$64,670,739	\$61,299,728	\$67,901,010	\$77,373,665	\$87,847,513
0.9	1.0	0.9	0.9	0.8

Agency Response



City of Redlands

Report Created:11/3/2016

Liquidity

Description

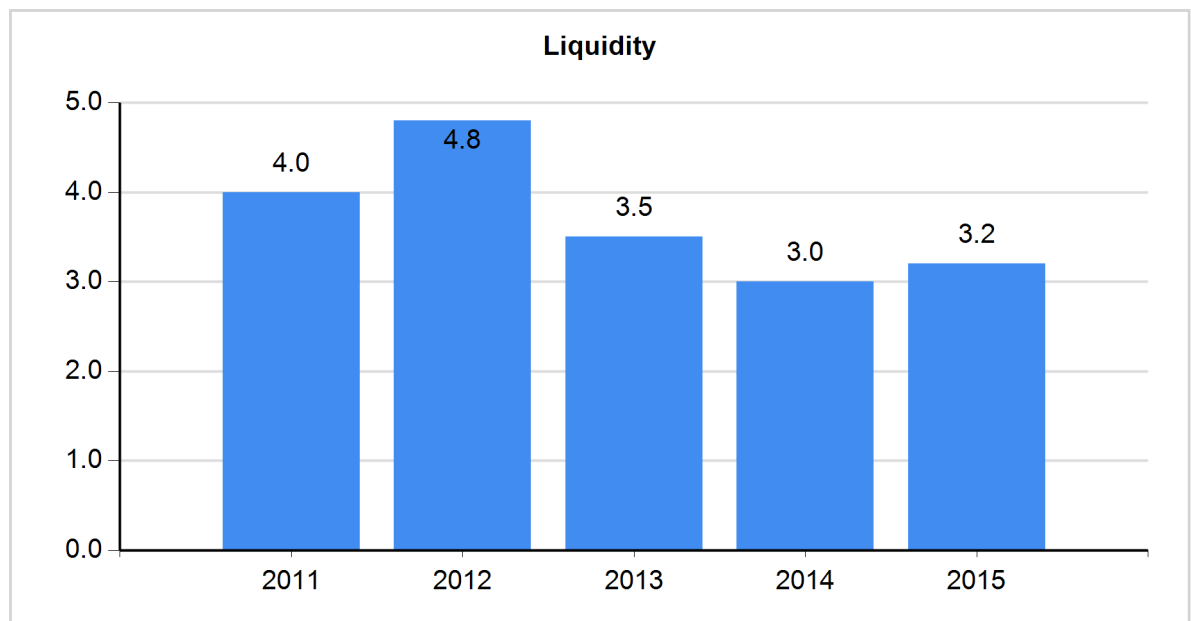
Measures a government's ability to meet its short-term obligations. A high ratio suggests a government is able to meet its short-term obligations.

Formula:

cash & investments
(does not include
fiscal agents,
restricted, or
fiduciary)/current
liabilities

Source:

Statement of Net
Position



2011	2012	2013	2014	2015
\$101,630,461	\$108,092,697	\$113,826,295	\$114,045,725	\$124,719,061
\$25,647,068	\$22,318,475	\$32,244,171	\$38,290,069	\$39,270,757
4.0	4.8	3.5	3.0	3.2

Agency Response



City of Redlands

Report Created:11/3/2016

Change in Cash and Cash Equivalents (business)

Description

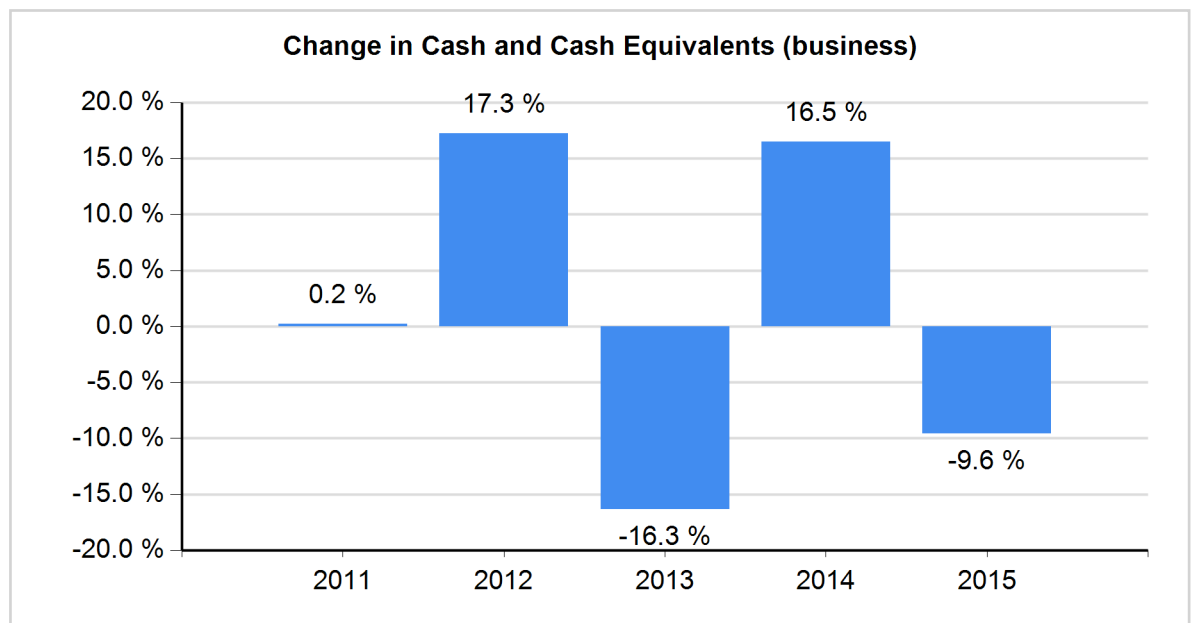
Cash and cash equivalents are the most liquid assets of an agency's assets and can be readily converted into cash. A positive percent change indicates that a government's cash position has improved.

Formula:

change in cash &
cash
equivalents/begin
cash & cash
equivalents

Source:

Statement of Cash
Flows



2011	2012	2013	2014	2015
\$144,435	\$10,698,184	(\$11,864,738)	\$10,038,265	(\$6,780,418)
\$61,865,132	\$62,009,567	\$72,707,751	\$60,843,013	\$70,881,278
0.2%	17.3%	-16.3%	16.5%	-9.6%

Agency Response



City of Redlands

Report Created:11/3/2016

Debt Service (governmental)

Description

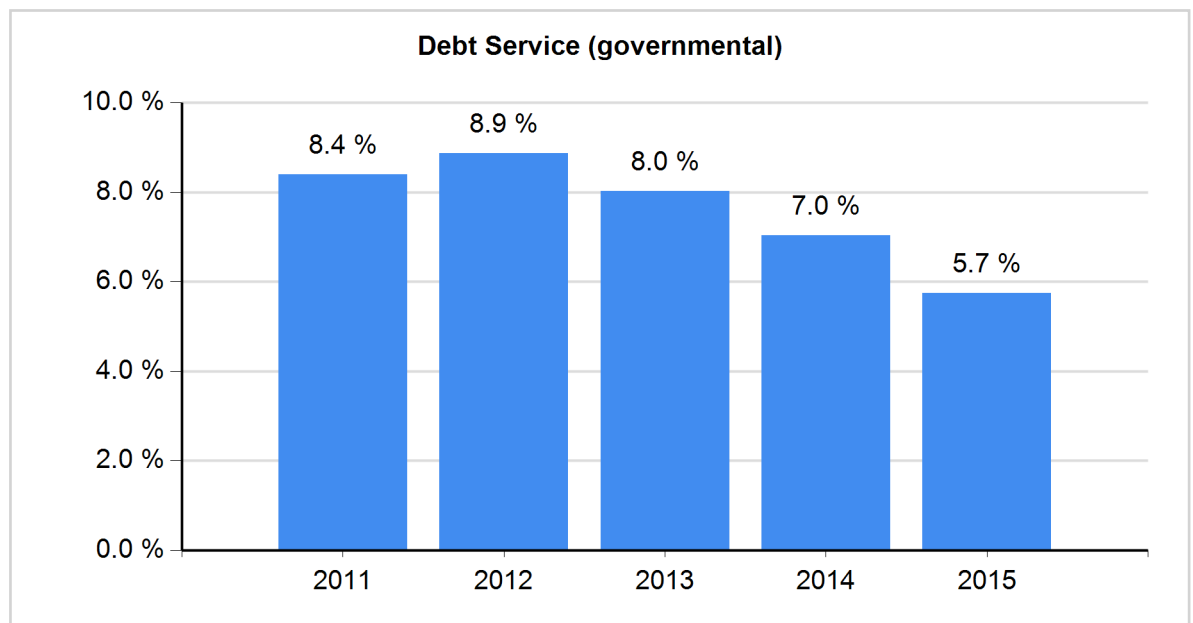
Looks at service flexibility by determining the amount of total expenditures committed to annual debt service. Service flexibility decreases as more resources are committed to annual debt service.

Formula:

debt
service/operating
expenditures

Source:

Statement of
Revenues,
Expenditures and
Changes in Fund
Balance



2011	2012	2013	2014	2015
\$5,432,226	\$5,435,164	\$5,444,755	\$5,438,406	\$5,044,476
\$64,670,739	\$61,299,728	\$67,901,010	\$77,373,665	\$87,847,513
8.4%	8.9%	8.0%	7.0%	5.7%

Agency Response

Operating expenditures reflect a \$25,324,132 payment to escrow agent for payment to CalPERS and \$300,590 in costs of issuance for the 2008 Pension Obligation Bonds.



City of Redlands

Report Created:11/3/2016

Debt Service (business)

Description

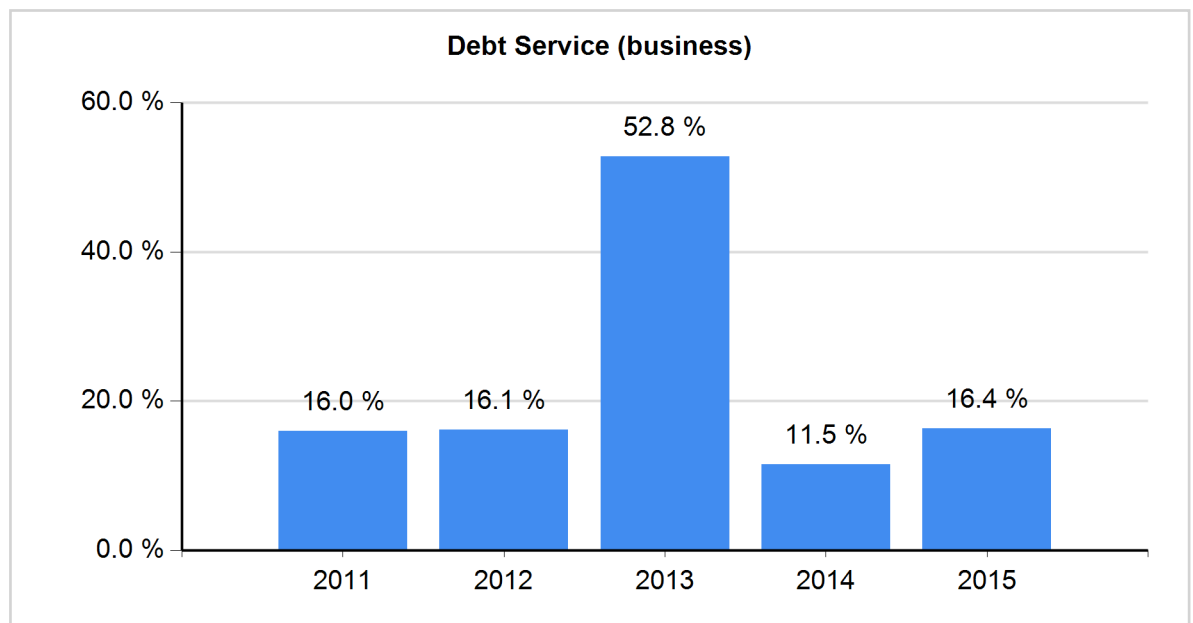
Looks at service flexibility by determining the amount of total expenses committed to annual debt service. Service flexibility decreases as more resources are committed to annual debt service.

Formula:

debt
service/operating
expenses (minus
depreciation)

Source:

Statement of Cash
Flows; Statement of
Activities



2011	2012	2013	2014	2015
\$4,512,035	\$4,505,360	\$16,978,455	\$4,078,353	\$5,750,591
\$28,164,047	\$27,902,895	\$32,184,462	\$35,385,091	\$35,145,995
16.0%	16.1%	52.8%	11.5%	16.4%

Agency Response

In Fiscal Year 2012-2013, the 1999A Water and Wastewater Refunding Revenue Bonds were defeased and the 2012A Water and Wastewater Refunding Revenue Bonds were issued.



City of Redlands

Report Created:11/3/2016

Pension Payments

Description

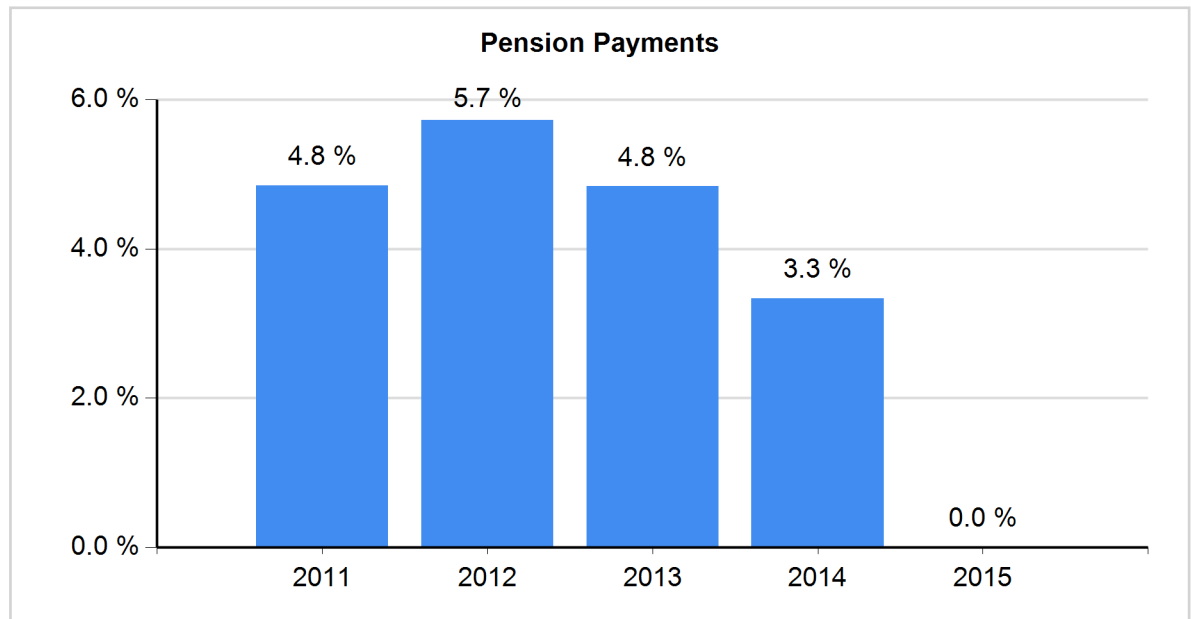
This indicator depicts the relationship between the pension payments as a percentage of an agency's total revenues. Due to pending updates to pension reporting requirements, the Pension Payments indicator does not show data for 2015. GASB 68 revised and established new financial reporting for pensions effective for 2015. Effective beginning 2017, GASB 73 and GASB 82 amend GASB 68, although implementation may occur earlier. Therefore, updates to the Pension Payments indicator will not occur until full implementation of GASB 73 and GASB 82.

Formula:

annual pension
cost/total revenue

Source:

Notes; Statement of
Revenues,
Expenditures and
Changes in Fund
Balance



2011	2012	2013	2014	2015
\$4,923,108	\$5,931,022	\$5,919,896	\$4,019,958	-
\$101,591,843	\$103,665,918	\$122,433,695	\$120,634,322	\$122,232,102
4.8%	5.7%	4.8%	3.3%	0.0%

Agency Response



City of Redlands

Report Created:11/3/2016

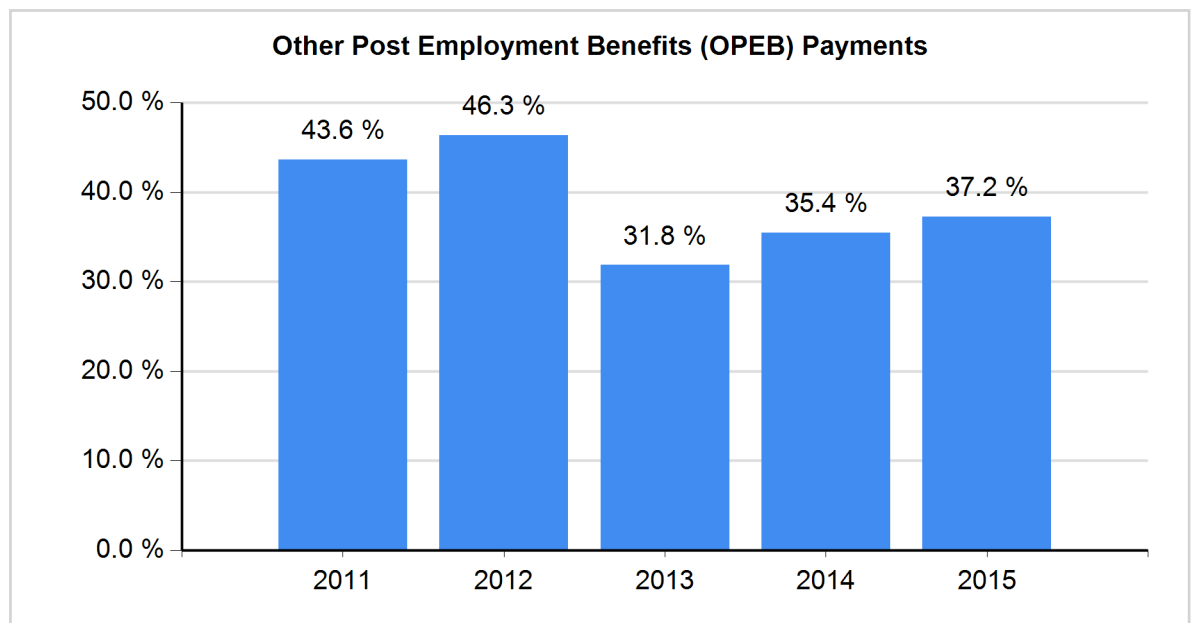
Other Post Employment Benefits (OPEB) Payments

Description

Monitors whether the agency is able to pay or is paying the amount required to fund the OPEB system as determined by its actuary.

Formula:
OPEB
payments/OPEB
annual cost

Source:
Notes



2011	2012	2013	2014	2015
\$2,650,452	\$2,812,433	\$3,030,757	\$2,932,192	\$3,308,666
\$6,072,643	\$6,072,643	\$9,518,243	\$8,272,277	\$8,888,071
43.6%	46.3%	31.8%	35.4%	37.2%

Agency Response